

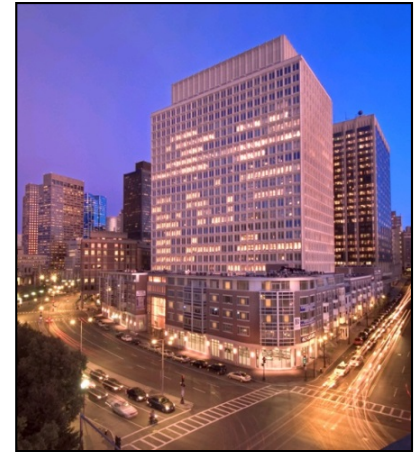


# MFAA-CONSTRUCTION PROCUREMENT UPDATE

Susan Goldfischer, Deputy General Counsel - October 2016

# AGENDA

- Introduction – Overview of Municipal Modernization Act Changes to Construction Procurement
- Public Bidding Thresholds & Procurement Process Overview
- Contractor Certification & Evaluation Overview
- Emergency Procurements
- Questions and Answers



McCormack & Saltonstall Bldgs

Valuable Resource: Inspector General's Handbook  
"Designing and Constructing Public Facilities" IG's website  
[www.mass.gov/ig](http://www.mass.gov/ig) **Currently being updated for 2016-17**

# INTRODUCTION

- The Municipal Modernization Act of 2016, Chapter 218 of the Acts of 2016, contains the most significant changes to the construction procurement laws since the Construction Reform Law of 2004.
- In December 2015 Governor Baker filed an “Act to Modernize Municipal Finance and Government” (Municipal Modernization Act) which included certain proposed changes to the construction procurement laws to streamline and standardize procurement for smaller projects..
- Significant portions of the Municipal Modernization Act bill that related to construction procurement were enacted into law. These new provisions take effect on November 7, 2016.

## INTRODUCTION - continued

- First and foremost the changes standardize the dollar thresholds, advertising requirements and procurement process requirements for both vertical and horizontal construction projects estimated to cost up to \$150,000.
- The new law includes increased threshold changes that will streamline the process for the procurement of construction related services for the smaller projects estimated to cost up to \$150,000. The increases in thresholds are timely as the last time certain of these limits were adjusted was when the 2004 Construction Reform Bill was passed and some were not even adjusted at that time.
- The new law makes changes to c.149, §44A, vertical building procurement and c. 30, §39M, horizontal, public works procurement provisions and by so doing will affect c.149A CM at Risk projects as well.

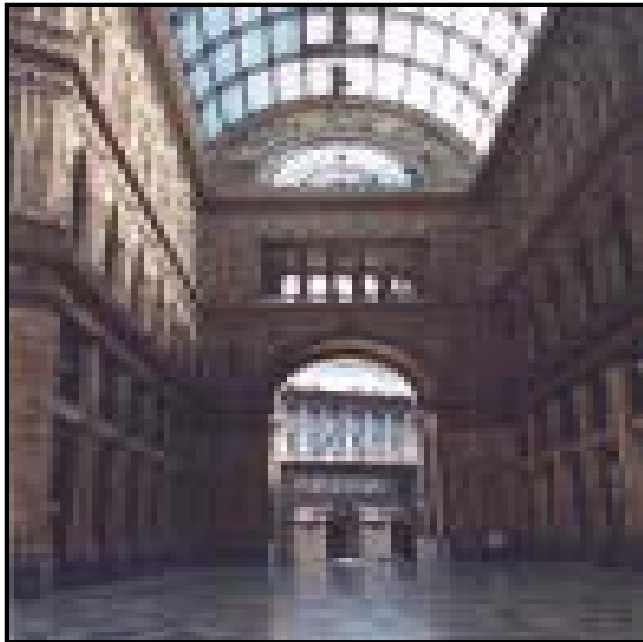
## INTRODUCTION - continued

- Specifically, for building procurements the new law increases the thresholds for projects requiring a formal bid opening process from \$25,000 to \$50,000 and those requiring DCAMM Certification and submission of filed sub-bids from those up to \$100,000 to \$150,000.
- It also increases the threshold for filed sub-bids on public building projects from over \$20,000 to over \$25,000 and the threshold for Paragraph E sub-sub bids from over \$10,000 to over \$25,000.
- The new law also includes provisions permitting the use of Agency/Awarding Authority procured blanket vendor contracts or OSD Statewide Contracts for procurement of smaller maintenance and repair projects to facilitate streamlining procurement of these smaller tasks while retaining competitive pricing.

## INTRODUCTION - continued

- The bill had also sought to remove the requirement for advertising of construction related projects in newspapers and exclude certain types of work from the construction procurement laws, including tel-data, security audio/visual, carpet. These portions of the bill were **not** enacted into law.
- What is considered Building Construction M.G.L.c.149, §§44A-J  
**“Construction, reconstruction, installation, demolition, maintenance, or repair of a building by a public agency.”**  
Sewer or water pumping station constructed as integral part of sewer or water project is bid under M.G.L. c. 30, §39M.  
Energy management service contracts may be procured under M.G.L. c.25A.  
Modular buildings may be procured using RFP process in M.G.L. c. 149, §44E.

# Public Bidding Thresholds & Process Overview



# New Public Bidding Thresholds as of Nov. 7, 2016

## Relevant Laws – Construction, Renovation, Repair Buildings

- M.G.L. c.149, §44A  
Public Buildings with an estimated construction cost < \$10,000 & **\$10,000-\$50,000.**
- M.G.L. c. 30, §39M
  - Public Buildings >**\$50,000** to **\$150,000.**
  - Public Works –Horizontal/site work only, < \$10,000, **\$10,000-\$50,000** & **>\$50,000**
  - Materials only purchases (no labor.)
- M.G.L. c. 149, §44A-J (Design-Bid-Build)  
Public Buildings (ECC) >**\$150,000.**  
Filed sub-bid >**\$25,000** & Par. E >**\$25,000**
- M.G.L. c. 149A (CM at Risk)  
Optional for Public Buildings with ECC \$5 million or more.

New Thresholds are in **bold**



### Design & Study Contracts

M.G.L. c. 7C, §§44-59 (formerly 7, §38A1/2 –O.)

# New Public Bidding Thresholds as of Nov. 7, 2016

## Bidding Thresholds G.L. c.149, §44A - Public Buildings

**Prime/General Bids** – Four categories for building projects based upon **estimated construction cost (ECC)**:

- Less than \$10,000
- \$10,000 - **\$50,000**
- **>\$50,000 - \$150,000**
- Over **\$150,000**
- CM at Risk (Optional for Projects over \$5 mil)

New Thresholds  
are in **bold**



New Greenfield Trial Court



New Fall River District Court

# New Public Bidding Thresholds

## Bidding Thresholds G.L. c.149, §44A - Public Buildings

### **ECC Less than \$10,000 – Public Building Project**

- No advertisement required, Awarding Authority uses Sound Business Practices as defined in GL. C. 30B, §2 - “ensuring the receipt of favorable prices by periodically soliciting price lists or quotes.” Seek competitive prices, quotes & keep records.

***Agency Blanket Contract or Operational Services Division (OSD) Statewide Contract option to procure. Use of vendor from blanket or statewide contract deemed “Sound Business Practice.”***

*Firms should be properly licensed and insured.*

*Prevailing Wage applies to all construction work performed on site.*

*For projects with ECC < \$25,000 - No bonding required.*

*OSHA Training not required.*

*DCAMM Certification, filed sub-bids and bid deposit requirements do not apply.*

# New Public Bidding Thresholds

## Bidding Thresholds G.L. c.149, §44A - Public Buildings

### **ECC \$10,000-\$50,000 – Public Building Project**

- Awarding Authority must solicit written quotes from no fewer than three firms and post for two weeks on awarding authority website, Central Register, COMMBUYS and conspicuous place in primary office of awarding authority.

***Awarding Authority Blanket Contract or OSD Statewide Contract option to procure. If three or more quotes sought from Awarding Authority Blanket Contract or OSD Statewide Contract and at least 2 written quotes are received and the lowest is deemed acceptable by Awarding Authority, NO requirement to advertise.***

*Firms should be properly licensed and insured.*

*Prevailing Wage applies to all construction work performed on site.*

*For projects with ECC <\$25,000 - No bonding required. >\$25,000 Bond required.*

*OSHA Training required.*

*DCAMM Certification, filed sub-bids and bid deposit requirements do not apply.*

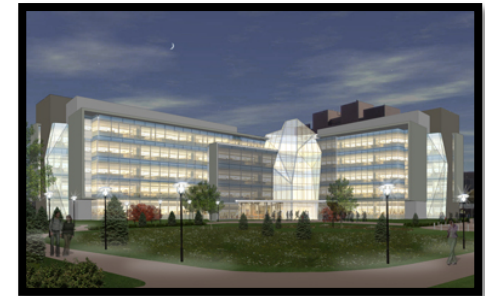
# New Public Bidding Thresholds

## Bidding Thresholds G.L. c.149, §44A - Public Buildings

**ECC >\$50,000 to \$150,000** – Public Building Project

M.G.L. c.30, §39M Process Applies, same as for horizontal work >**\$50,000**.

- Advertise two weeks before in Central Register, COMMBUYS & newspaper of general circulation and post at office.
- Bid deposit required.
- Public bid opening.
- Award to lowest eligible and responsible bidder. (*eligible as defined in c.30, §39M*)



UMASS Boston Integrated Sciences Complex

*Firms should be properly licensed and insured.*

*Prevailing Wage applies to all construction work performed on site. OSHA Training required.*

*For projects with ECC < \$150,000: DCAMM Certification and filed sub-bids do not apply.*

**IT IS A VIOLATION OF THE LAW TO BREAK A LARGER PROJECT INTO SMALLER PROJECTS TO AVOID MORE RIGOROUS PROCUREMENT REQUIREMENTS – Bid Splitting**

# Public Bidding - How it Works

## Bidding Thresholds G.L. c.149, §44A - Public Buildings

### ECC over \$150,000 (continued)

- Bid deposit required.
- Public bid opening.
- Payment and Performance Bonds required.
- Award to lowest eligible & *responsible* general bidder.
  - Responsible – **possessing the skill, ability and integrity to perform work based upon determination of competent workmanship and financial soundness.**
- Pre-qualification of prime and sub-bidders:
  - Optional for projects with ECC of **\$150,000** - \$10 million,
  - Mandatory for non-exempt awarding authorities on projects with ECC of \$10 million or more. (*Certain state agencies including DCAMM exempt*).

*Firms should be properly licensed and insured.*

*Prevailing Wage applies to all construction work performed on site. OSHA Training required.*



# Public Bidding – How it Works

## Bidding Thresholds G.L. c.149, §44A - Public Buildings

### ECC over \$150,000 (continued)

- Projects advertised on COMMBUYS ([www.commbuys.com](http://www.commbuys.com)), Central Register and in local newspaper, also can appear in trade sources such as Dodge Bulletin.
- Bids must be submitted before the filed sub-bid and general bid deadlines-these deadlines are firm, even a bid submitted one minute late cannot be accepted.
- Bids must be complete, signed, acknowledge substantive addenda, and be accompanied by:
  - 1) Bid Deposit of 5%
  - 2) Current & valid Certificate of Eligibility
  - 3) Completed & signed Update Statement***OR THE BID WILL BE REJECTED!***



# Public Bidding - How it Works

## Bidding Thresholds G.L. c.149, §44A - Public Buildings

### Filed Sub-bid Categories c. 149, §44F, ECC of >\$25,000

(18 trades)

- (a) roofing and flashing;
- (b) metal windows;
- (c) waterproofing, damp-proofing and caulking;
- (d) miscellaneous and ornamental iron;
- (e) lathing and plastering;
- (f) acoustical tile;
- (g) marble; (h) tile; (i) terrazzo;
- (j) resilient floors; (k) glass and glazing;
- (l) painting; (m) plumbing;
- (n) heating, ventilating and air-conditioning;
- (o) electrical work;
- (p) elevators;
- (q) masonry work;
- (r) fire protection sprinkler systems: and
- (s) any other class of work that awarding authority deems necessary.



# Public Bidding – How it Works

## Bidding Thresholds G.L. c.149, §44A - Public Buildings

### **ECC over \$150,000** (continued)

#### Awarding Authority:

- Receives, opens and reviews sub-bids then develops filed sub-bid list. Threshold >\$25,000 for filed subs & Par. E
- Distributes filed sub-bidder list to all firms that have requested plans and specs for the project.
- Receives, opens and reviews prime/general bids.
- Award to lowest **eligible & responsible** prime bidder.
- Prime bidders must pick their filed sub-bidders from the list distributed by the awarding authority. They can select any filed sub-bidder from the list they choose, but the prime must carry the cost of the work the filed sub-bidder provided in its sub-bid in the primes bid. Prime contractors will usually carry the lowest price filed sub-bidder to keep their bid pricing competitive.

# Payment Bonding Threshold Update

Note: The Prime Contractor on projects of \$25,000 and above must provide a payment bond and on larger projects a performance bond. All filed sub-bidders on projects over \$100,000 should be prepared to provide payment and performance bonds and are required to provide such bonds on projects that require prequalification (\$10 million and up) and on all CM at Risk projects.

The threshold for projects requiring a payment bond from the selected Contractor increased to \$25,000 per §62 of Chapter 188 of Acts of 2010 (*effective July 27, 2010*).



# New Blanket Contracts for Awarding Authorities

## **Blanket Contracts for smaller MGL c.149, §44A & MGL c.30, §39M projects/tasks**

### Projects under \$10,000 (Excerpt of full provision)

"A public agency that utilizes a vendor on a statewide contract procured through the operational services division of the Commonwealth, or a blanket contract procured by the public agency pursuant to this subsection, shall be deemed to have obtained the contract through sound business practices."

### Projects \$10,000 - \$50,000 (Excerpt of full provision)

"A public agency may also procure a blanket contract to establish a listing of vendors in certain defined categories of work that are under contract to provide services for multiple individual tasks of not more than \$50,000 each, and from whom written responses will be sought. Any such blanket contract procured by the awarding authority shall be procured pursuant to either section 39M of chapter 30 or sections 44A to-J, inclusive, of chapter 149 which are applicable to projects over \$50,000. ....provided, however, that if the public agency obtains a minimum of 2 written responses from a vendor list established through a blanket contract or a statewide contract procured through the operational services division, and the lowest of those written responses is deemed acceptable to the awarding authority, **public notification is not required.**" (emphasis added)

# DCAMM Contractor Certification & Evaluation Overview



Massachusetts College of Art and Design -  
Center for Design+Media

# DCAMM Certification

## **Prime/General Certification - Sub-bidder Certification** *What's the difference?*

A **Prime/General** Certificate of Eligibility (“Certificate”) is required when a Prime/General Contractor or Construction Manager bids *directly* to an owner/awarding authority.

***New: Small Prime Contractor Certification Available – Projects up to \$500,000, Aggregate Limit up to \$1,000,000.***



A **Sub-bidder** Certificate of Eligibility is required when a subcontractor bids as a Filed Sub-bidder on a M.G.L. c 149, §44A or as a Trade Contractor under a Construction Manager at Risk (CM at Risk) project under M.G.L. c.149A, in any of the 18 trades outlined in M.G.L. c.149, §44F.

# DCAMM Certification

## **When is a DCAMM *Prime/General Certificate & Filed Sub-bidder/Trade Certificate* Required?**

A DCAMM **Prime/General Certificate** is required on projects bid under M.G.L. c.149, §44A-J, c.149A (CM at Risk.) or c.25A-Energy

A DCAMM **Sub-bidder Certificate** is required on projects bid under M.G.L. c. 149, §44A-J or c.149A

A contract is subject to M.G.L. c.149, §§44A-J or c.149A if:

1. It is put out by a Massachusetts public agency (i.e. state agencies, authorities, counties, cities, towns, etc.); and
2. It is for the construction, reconstruction, demolition, maintenance, or repair of a vertical building; and
3. It is estimated to cost over **\$150,000**.

DCAMM Certification is not required for:

Building projects under **\$150,000**; Highway, bridge, tunnel, sewer, site work or other horizontal work that do not involve buildings.

# DCAMM Certification – Requirements for Types of Projects

Public Building Project Type and/or Dollar Value	DCAMM Certification of Primes Required* <small>*Prime can be General Building Construction or any of 28 specialty categories</small>	DCAMM Certification of Sub in 18 Filed Sub-Bid Trades Required*	Prequalification of Primes and Subs in 18 Trades Required** <small>**If trade ECC \$20,000+</small>
Building up to <b>\$50,000</b> c. 149, 44A (2)(A)&(B)	No	No	No
Building <b>&gt;\$50,000-\$150,000</b> c. 149, 44A (3) & c. 30, 30M	No	No	No
Building over <b>\$150,000</b> c. 149, 44 A-J and CM at Risk c. 149A	Yes	Yes	If ECC of project is over \$10 million – DCAMM+ exempt
CM at Risk c. 149A Optional - ECC over \$5 million	Yes	Yes	Yes
Energy Projects c.25A, 11	Yes	No	No



# DCAMM Certification

## **Subcontractor and Prime Contractor Evaluations**

- Subcontractor and Prime Contractor evaluations and responses to subcontractor and general contractor evaluations are public records.
- Awarding Authorities that fail to submit Subcontractor and Prime Contractor evaluations forms together with any contractor responses to DCAMM within 90 days of project completion (certificate of occupancy) risk losing eligibility for state funding.
- Indemnification of \$1 million for representatives of public agencies providing subcontractor and prime contractor evaluations with limited indemnification of legal fees only, if the person is found to have acted in a willful, wanton or reckless manner in the evaluation.

# DCAMM Certification

## Contractor Evaluations Instructions and Requirements

Evaluations must be completed on both prime/general contractors and filed sub-bid/trade subcontractors for all projects bid under G.L. c. 149, §§44E - 44F & c.149A. The same evaluation form is used at both the Preliminary (50% point of contract) and Final Evaluation stages.

Evaluation forms must be completed and signed by the following:

- Individual at Awarding Authority who is most knowledgeable about the construction phase of the project.
- For public projects under \$1.5M which do not require an Owner's Project Manager ("OPM"), only official at the Awarding Authority must sign Contractor Evaluation. At Awarding Authority's discretion, the AA's Representative (i.e. architect/designer) *may* sign the Evaluation too. No separate evaluation may be submitted.
- For public projects over \$1.5M where an OPM is required, it is mandatory that the Owner (Awarding Authority) and OPM both sign the Contractor Evaluation.

# DCAMM Certification

## Subcontractor and Prime Contractor Evaluations

- Contractor Final Evaluations must be submitted to DCAMM promptly after completion of project (use and or occupancy, or upon Issuance of a Certificate of Use and/or Occupancy, *whichever is earlier*).
- As an Awarding Authority, you are required to send a copy of the Preliminary and Final Contractor Evaluation to the Contractor being evaluated.
- Contractor Evaluations and Responses are Public Records (for both Prime/General Contractors and Subcontractors).

*Reminder: Awarding Authorities, or their designee, must review DCAMM Certification Files to determine Responsibility of all Prime and Filed Sub-bid/Trade low bidders as part of their procurement process.*



# Threshold DCAMM Certification Requirements

<u>GENERAL REQUIREMENTS</u>	<u>PRIME/GENERAL CONTRACTORS</u>	<u>SMALL PRIME CONTRACTORS</u>	<u>FILED SUB-BID CONTRACTORS</u>
<b>SINGLE PROJECT LIMIT</b>	Minimum: \$100,000 Maximum: No Set Limit Cannot exceed single project bonding capacity limit or aggregate work limit	Minimum: \$100,000 Maximum: \$500,000 Cannot exceed single project bonding capacity limit or aggregate work limit	NOT APPLICABLE
<b>AGGREGATE WORK LIMIT</b>	Minimum: \$100,000 Maximum: No Set Limit Cannot exceed aggregate work capacity bonding limit	Minimum: \$100,000 Maximum: \$1,000,000 Cannot exceed aggregate work capacity bonding limit	NOT APPLICABLE
<b>APPLICATION LOOKBACK PERIOD FOR CALCULATION OF ELIGIBLE PROJECTS &amp; DATA</b>	FIVE YEARS from date Application is received by DCAMM	FIVE YEARS from date Application is received by DCAMM	THREE YEARS from date Application is received by DCAMM
<b>VALUE OF PROJECTS</b>	Minimum Value of \$80,000 for each project	Minimum Value of \$50,000 for each project	Minimum Value of \$20,000 for each project
<b>LENGTH OF TIME IN BUSINESS</b>	At least ONE YEAR in business in each of the Categories of Work for which Certification is sought	SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT	SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT
<b>FINANCIAL STATEMENTS</b>	CPA-REVIEWED or CPA- AUDITED	CPA-COMPILED or CPA- REVIEWED or CPA-AUDITED	CPA-COMPILED or CPA- REVIEWED or CPA-AUDITED

# Threshold DCAMM Certification Requirements

<u>GENERAL REQUIREMENTS</u>	<u>PRIME/GENERAL CONTRACTORS</u>	<u>SMALL PROJECT CONTRACTORS</u>	<u>FILED SUB-BID CONTRACTORS</u>
<b>BONDING</b>	Single Project Limit and Aggregate Work Capacity Limit are capped by Bonding Commitment Limits	<i>SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT</i>	<i>NOT APPLICABLE</i>
<b>LICENSURE REQUIREMENTS</b>	Must be licensed in each of the Categories of Work for which Certification is sought, where licensure is required by Massachusetts law	<i>SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT</i>	<i>SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT</i>
<b>EXPERIENCE AND QUALIFICATIONS OF PRINCIPAL &amp; SUPERVISORY PERSONNEL</b>	Principals, management and supervisory personnel must demonstrate experience in each of the Categories of Work for which Certification is sought	<i>SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT</i>	<i>SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT</i>
<b>MINIMUM PASSING CONTRACTOR EVALUATION SCORE</b>	Score of <b>80 OR ABOVE</b> is required for <i>each</i> Project Evaluation	<i>SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT</i>	<i>SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT</i>
<b>AVERAGE PASSING PROJECT EVALUATION RATING</b>	Average of Applicant's current Evaluations must be <b>80 OF ABOVE</b>	<i>SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT</i>	<i>SAME AS PRIME/GENERAL CONTRACTOR REQUIREMENT</i>

# DCAMM Certification

## Contractor Certification & Evaluation Information On-line

See DCAMM website ([www.mass.gov/dcam](http://www.mass.gov/dcam)) for:

- Standard Contractor Evaluation Form.
- List of DCAMM Certified Prime and Filed Sub-bidders.
- Certification On-Line Application and Instructions.
- DCAMM Regulations 810 CMR §4.00 & §8.00.
- DCAMM Contractor Certification Guidelines & Procedures.



# Emergency Procurements



## Emergency Procurements – G.L. c 149, §44A(4)

The law states:

“In cases of extreme emergency, the awarding authority may, with the prior approval of the commissioner, award a contract ***for that portion of the work necessary to preserve the health or safety of persons or property or to alleviate an imminent security threat*** on the basis of such competitive bids or proposals as it can obtain in time to care for the extreme emergency and without public opening of the bids or proposals.

Where the nature of the emergency prevents the awarding authority from obtaining the prior approval of the commissioner, the awarding authority may contract for the necessary work without said prior approval; provided, however, that the approval of the commissioner shall still be sought at the earliest possible time...if the commissioner at that time fails to approve the emergency determination the awarding authority shall promptly cease all work for which the emergency determination was denied.

The commissioner shall maintain a record of all contracts awarded pursuant to this subsection, containing a description of the circumstances and the reasons for the commissioner’s determination.”

# Emergency Procurements – Emergency Waivers

IN QUALIFYING EMERGENCY SITUATIONS PUBLIC AWARDING AUTHORITIES SEEKING AN EMERGENCY WAIVER MUST RECEIVE WRITTEN APPROVAL FROM THE DIVISION OF CAPITAL ASSET MANAGEMENT AND MAINTENANCE

A letter on official agency or municipality letterhead explaining each of the following in detail must be submitted to DCAMM:

- Whether the awarding authority is seeking a waiver of the bidding requirements of G.L. c.149, §44A(4), and/or the advertising requirements of G.L. c.149, §44J(6);
- The nature of the extreme emergency and how it creates an immediate threat to the health or safety of people or property;
- How and when the awarding authority became aware of the emergency situation;
- The proposed scope of work necessary to preserve the health or safety of persons or property for which the awarding authority is seeking an emergency waiver;
- Why the time requirements involved in the standard bidding process will not suffice;

# Emergency Procurements – Emergency Waivers

- The bid solicitation process that will be used to maximize competition, to the extent possible;
- The approximate dollar value of the emergency scope of work; and,
- A statement that the awarding authority acknowledges that the prevailing wage law (all projects), bonding requirements (all projects) and the DCAMM contractor certification requirements (projects over c.149 building project threshold) apply to emergency projects.

PUBLIC AWARDING AUTHORITIES REQUESTING an EMERGENCY WAIVER SHOULD IMMEDIATELY Submit on DCAMM’s website at Emergency Waiver Link a letter to:

Carol Gladstone, Commissioner  
Division of Capital Asset Management  
One Ashburton Place, 15<sup>th</sup> Floor  
Boston, MA 02108 Attn: Emergency Waiver Request

Questions contact Deputy General Counsel:

George Matthews - (617) 727-4050 ext. 31385  
Susan Goldfischer - (617) 727-4050 ext. 31389 or  
Rita Mercado - (617) 727-4050 ext. 31303  
Freya Bernstein - (617) 727-4050 Ext. 31318



# Prevailing Wage Law



# Prevailing Wage **M.G.L. c. 149, §§26-27D**

- Project specific wage rates set by Department of Labor Standards (DLS) on a project by project basis.
- Must be Included in bid and contract documents by awarding authority.
- Required to be paid on all construction projects of any dollar value to all workers working on site.
- All contractors and subcontractors are required to prepare, retain and submit to awarding authority Weekly Payroll Reports on the form required by the awarding authority evidencing that all workers were paid the prevailing wage or more for work on the project.



# Prevailing Wage – Annual Updates

M.G.L. c.149, §27 was amended effective August 8, 2008

New law applies to all vertical and horizontal construction projects commenced after August 8, 2008.

- The awarding authority is required to obtain annual updates of the prevailing wage rates for the project during each year for the duration of the project.
- The contractors must post and pay the updated rates.



# IMPORTANT RESOURCES

DCAMM'S Website [www.mass.gov/dcam](http://www.mass.gov/dcam)

Information on Contractor Certification.

Model and Sample Design and Construction Procurement Documents and Contracts.

Instructions for Emergency Waivers, Prequalification and more.

Inspector General's Website [www.mass.gov/ig](http://www.mass.gov/ig)

Publication "Designing and Constructing Public Facilities (2014).

Information on CM at Risk and Numerous Guidance Documents and Reports.

MCPPO Training Program for Public Procurement Officials and others.

Attorney General's Website [www.mass.gov/ag](http://www.mass.gov/ag)

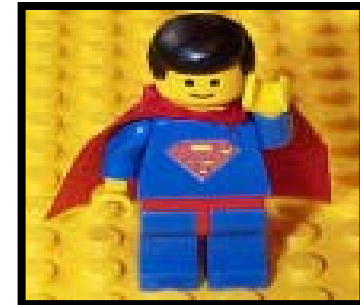
Go to "Business and Labor Bureau" "Fair Labor Division" then "Public Construction."

Information on:

Prevailing Wage

Public Bidding

OSHA 10 Act



# QUESTIONS AND ANSWERS

